



HARRADINE REPORT Senate Procedural Order of Continuing Effect

Creative Australia files created between 1 July 2023 and 31 December 2023

ID	Section	Folder		
1	Arts Investment Directorate	Contract Administration	3. Final Contracts	OFTA Youth Arts Grant 2023 - 2024
2	Project Investment - Artists Services	Contract Administration	3. Final Contracts	2023
3	Business Development and Partnerships	Development and Partnerships	Education	
4	Business Development and Partnerships	Development and Partnerships	Health	
5	Business Development and Partnerships	NSW and ACT	Clients	
6	Business Development and Partnerships	NSW and ACT	Regional Activity	
7	Business Development and Partnerships	NSW and ACT	Private Sector Engagement	
8	Business Development and Partnerships	QLD	Regional Activity	
9	Business Development and Partnerships	QLD	Clients	
10	Business Development and Partnerships	QLD	Private Sector Engagement	
11	Business Development and Partnerships	QLD	Development collectives	
12	Business Development and Partnerships	WA	Regional Activity	



ID	Section	Folder		
13	Business Development and Partnerships	WA	Private Sector Engagement	
14	Business Intelligence	Contract Administration	3. Final	Data Strategy Implementation and Maturity Assessment
15	Business Intelligence	Data and Reporting	Analysis	Power BI Stock Analysis
16	Business Intelligence	Data and Reporting	Analysis	Impact Analysis
17	Business Intelligence	Data and Reporting	Analysis	Efficiency Ratio
18	D&P Contract Administration - External	Contract Administration	4. Final Contracts	
19	Creative Workplaces	Contract Administration	3. Final Contracts	
20	Creative Workplaces	Stakeholder Engagement and Communications	Stakeholder engagement	
21	Music Australia	Contract Administration	3. Final Contracts	
22	Industry Development	Contract Administration	3.FinalContracts	Creative Climate Leadership
23	Industry Development	Contract Administration	3.FinalContracts	Digital Specialists
24	Industry Development	Contract Administration	3.FinalContracts	Digital Fellowship Program 2024
25	Industry Development	Contract Administration	3.FinalContracts	Think Digital
26	Industry Development	Partnerships - Industry Initiatives	DFAT International Leadership Program	DFAT Contracts
27	Industry Development	Partnerships - Industry Initiatives	AUSTRALIAN PROGRESS Arts Advocacy Fellowship	2023 Australian Progress Fellowship (Round 3)

ID	Section	Folder		
28	Industry Development	Partnerships - Industry Initiatives	ACMI Partnership Programs	2023 - CEO Digital Mentoring Program
29	Industry Development	Partnerships - Industry Initiatives	ACMI Partnership Programs	2024 - FACT Symposium
30	CPA Financial Management	Contract Administration	3. Final Contracts	
31	Business Systems	Contract Administration	3. Final Contracts	Transfer of Australia Council Records to the National Archives Oct 2023
32	Business Support	Contract Administration	3. Final Contracts	Churn Works
33	Business Support	Contract Administration	3. Final Contracts	Furniture Removal
34	Diversity Centre	Diversity Projects - Working Documents	Disability	Disability Plan 2023
35	Evaluation and Impact Measurement	Contract Administration	3. Final Contracts	
36	Festival of Pacific Arts and Culture	Project Management	FestPAC 2024	Lead Project Team
37	Festival of Pacific Arts and Culture	Project Management	FestPAC 2024	Youth Ambassador Program
38	First Nations Arts and Culture	Strategy Panel	2024 First Nations Arts and Strategy Panel Meetings	
39	First Nations Arts and Culture	Strategy Panel	Nominations and Appointments Committee	Instrument of Authorisation and Nominations
40	First Nations Arts and Culture - External	First Nations Strategy Panel	National Cultural Policy Revive	
41	First Nations First Consultation - External	First Consultation	Jurisdiction info	
42	First Nations First Consultation - External	First Consultation	Survey	

ID	Section	Folder		
43	First Nations First Consultation - External	First Consultation	Discussion Paper	
44	First Nations First Consultation - External	First Consultation	Onsite comms	
45	First Nations First Consultation - External	First Consultation	Creative Aus First Nation Investment	
46	First Nations First Consultation - External	First Consultation	First Nations arts and culture strategy panel	
47	First Nations First Consultation - External	First Consultation	Consultations	Online consultations
48	First Nations First Consultation - External	First Consultation	Meetings	16 November Meeting
49	First Nations First Consultation - External	First Consultation	Meetings	2nd November Meeting
50	First Nations First Consultation - External	First Consultation	Meetings	24th October Meeting
51	First Nations First Consultation - External	First Consultation	Consultations	Onsite consultations
52	First Nations First Consultation - External	First Consultation	Meetings	4th December Meeting
53	First Nations First Consultation - External	First Consultation	Meetings	11th December Meeting
54	Artform Development - Heads of Practice	Contract Administration	3. Final Contracts	Creative Climate Leadership Development & Delivery
55	Artform Development - Heads of Practice	Contract Administration	3. Final Contracts	Prime Minister's Literary Awards Public Relations
56	Artform Development - Heads of Practice	Contract Administration	3. Final Contracts	Young People & the Arts Consultancy
57	Artform Development - Heads of Practice	Contract Administration	3. Final Contracts	Liveworks event support

ID	Section	Folder		
58	Industry Development - External	ExternalShare	Createch Digital Enterprise Program 2023	
59	International Engagement	Briefs, reports, policies and presentations	Correspondence	South Korea
60	International Engagement	Briefs, reports, policies and presentations	Correspondence	Hong Kong
61	IT Services	Contract Administration	3. Final Contracts	Centium
62	IT Services	Contract Administration	3. Final Contracts	Deloitte
63	Legal and Governance	Legal services	Decisions Review Committee	
64	Legal and Governance	Legal services	Modern Slavery	Modern Slavery Statement 2022-23
65	Communications Team	Contract Administration	3. Final Contracts	Media monitoring 2023-25
66	Communications Team	Contract Administration	3. Final Contracts	Comms Strategy 2023
67	Communications Team	Contract Administration	3. Final Contracts	Storytelling
68	Communications Team	Contract Administration	3. Final Contracts	Melbourne decal installation
69	Communications Team	Contract Administration	3. Final Contracts	CA Launch XXX and Birdz
70	Communications Team	Contract Administration	3. Final Contracts	CA Launch Dance Makers Collective
71	Communications Team	Contract Administration	3. Final Contracts	CA Launch Fresh Catering
72	Communications Team	Contract Administration	3. Final Contracts	CA Launch Alive Technologies

ID	Section	Folder		
73	Communications Team	Contract Administration	3. Final Contracts	PMLA Video Graphics
74	Communications Team	Contract Administration	3. Final Contracts	Arts and Disability Video
75	Office of CEO Secretariat	Contract Administration	3. Final Contracts	Creative Workplaces
76	Private Investment Capability - External	External Share	Review of Grants for Finance	
77	Private Investment Capability - External	External Share	Review of Grants for Finance	MATCH Lab 2122
78	Private Investment Capability - External	External Share	Review of Grants for Finance	Plus1 2223
79	Project Investment - Leadership	Contract Administration	3. Final Contracts	
80	Private Partnerships and Impact	Communications	Presentations and Events	
81	Private Partnerships and Impact	Communications	Website	
82	Private Partnerships and Impact	Communications	Marketing and Communications	
83	Private Partnerships and Impact	Governance and Risk	Grant Agreements	
84	Private Partnerships and Impact	Governance and Risk	Policy and Procedures	
85	Private Partnerships and Impact	Governance and Risk	Risk Framework	
86	Private Partnerships and Impact	Governance and Risk	Reporting and Evaluation	
87	Private Partnerships and Impact	Governance and Risk	Strategy	

ID	Section	Folder		
88	Private Partnerships and Impact	Partnerships and Investment	Impact Investing	
89	Private Partnerships and Impact	Partnerships and Investment	Funding Models	
90	Private Partnerships and Impact	Special Projects	Workplace Giving	
91	Private Partnerships and Impact	Special Projects	ACF On Tour	
92	Private Partnerships and Impact	Special Projects	ACF Boost	
93	Research and Knowledge Management	Contract Administration	3. Final Contracts	XXX contract support Nov 23
94	Research and Knowledge Management	Contract Administration	3. Final Contracts	Integrated National Database of First Nations Artists in Remote Australia
95	Research and Knowledge Management	Contract Administration	3. Final Contracts	Survey of Australian Authors - Macquarie
96	Research and Knowledge Management	Contract Administration	3. Final Contracts	Evaluation training and First Nations co-design
97	Research and Knowledge Management	Contract Administration	3. Final Contracts	Micro-creds and Youth Arts ARC, RMIT
98	Research and Knowledge Management	Contract Administration	3. Final Contracts	Audience Diversification - Stage Two
99	Research and Knowledge Management	Contract Administration	3. Final Contracts	Contemporary Australian Comics ARC, UniMelb
100	Research and Knowledge Management	Contract Administration	3. Final Contracts	Takso data analysis
101	Research and Knowledge Management	Contract Administration	3. Final Contracts	Talking Country Sharing Indigenous stories of place through mobile media
102	Research and Knowledge Management	Contract Administration	3. Final Contracts	Macquarie University Individual Artists Survey 2022

ID	Section	Folder		
103	Research and Knowledge Management	Contract Administration	3. Final Contracts	Disability Arts Archive ARC, QUT
104	Research and Knowledge Management	Contract Administration	3. Final Contracts	Access Producer Consultant - Centre for Inclusive Design
105	Research and Knowledge Management	Contract Administration	3. Final Contracts	Disability-led research My Place TOGETHER project and impact documentation
106	Research and Knowledge Management	Contract Administration	3. Final Contracts	Quantitative Research Support - UC
107	Research and Knowledge Management	Contract Administration	3. Final Contracts	Social Inequality Themed Analyses - RMIT, UC
108	Research and Knowledge Management	Contract Administration	3. Final Contracts	Audience Outlook Monitor 2023
109	Research and Knowledge Management	Contract Administration	3. Final Contracts	Electorate Profiles ticketing data 2022 and 2023
110	Research and Knowledge Management	Contract Administration	3. Final Contracts	Census 21 - Trident and Qualifications Analysis
111	Research and Knowledge Management	Contract Administration	3. Final Contracts	Theory of Change and Investment Logic Mapping Phase 1 Delwyn Goodrick
112	Research and Knowledge Management	Contract Administration	3. Final Contracts	Audience Research - Engagement with digital theatre experiences
113	Research and Knowledge Management	Contract Administration	3. Final Contracts	Study bursaries for BARC pilot course, UNSW - Letter of Agreement
114	Research and Knowledge Management	Contract Administration	3. Final Contracts	Blockchain and the Creative Industries, RMIT
115	Research and Knowledge Management	Contract Administration	3. Final Contracts	MQU Survey of Australian book authors
116	Research and Knowledge Management	Contract Administration	3. Final Contracts	First Nations and RAP Stakeholder Research TwoPointCo
117	Research and Knowledge Management	Contract Administration	3. Final Contracts	Accessible Arts accessibility content review 2022

ID	Section	Folder		
118	Research and Knowledge Management	Contract Administration	3. Final Contracts	MQU Gender pay gap further research
119	Research and Knowledge Management	Contract Administration	3. Final Contracts	Audience Outlook Monitor 2021
120	Research and Knowledge Management	Contract Administration	3. Final Contracts	Know My Name, NGA
121	Research and Knowledge Management	Contract Administration	3. Final Contracts	Electorate Profiles - TEG ticket data
122	Research and Knowledge Management	Contract Administration	3. Final Contracts	Accessible Arts and Australia Council for the Arts Collaboration Agreement
123	Research and Knowledge Management	Contract Administration	3. Final Contracts	Success story - International rights sales of Australian books 2008-2018
124	Research and Knowledge Management	Contract Administration	3. Final Contracts	Audience Diversification - Stage One
125	Research and Knowledge Management	Contract Administration	3. Final Contracts	Electorate Profiles Power BI
126	Research and Knowledge Management	Contract Administration	3. Final Contracts	COVID-19 Audience Outlook Monitor
127	Research and Knowledge Management	Contract Administration	3. Final Contracts	Service Agreement - NAIDOC Week Yarning Circles - XXX - 10 November 2020
128	Research and Knowledge Management	Contract Administration	3. Final Contracts	QUT skills contract
129	Research and Knowledge Management	Contract Administration	3. Final Contracts	National Survey of Remote Aboriginal and Torres Strait Islander Artists 2017
130	Research and Knowledge Management	Contract Administration	3. Final Contracts	Comics UTS artists across industries
131	Research and Knowledge Management	Contract Administration	3. Final Contracts	Technological disruption, artists and cultural organisations - Business Models pilot - SOH
132	Research and Knowledge Management	Contract Administration	3. Final Contracts	Baya Ngun Yana Ngun Wingarra Ngun Language and Culture Residency

ID	Section	Folder		
133	Research and Knowledge Management	Contract Administration	3. Final Contracts	Curating Third Space - The value of art-science collaboration
134	Research and Knowledge Management	Contract Administration	3. Final Contracts	Diversity Council Australia Inclusion@YourWork survey
135	Research and Knowledge Management	Contract Administration	3. Final Contracts	Inside Policy DAP Review and Co-Design project
136	Research and Knowledge Management	Contract Administration	3. Final Contracts	Singapore Designing Futures Facilitation
137	Research and Knowledge Management	Contract Administration	3. Final Contracts	Artists Navigating Change Timeline
138	Research and Knowledge Management	Contract Administration	3. Final Contracts	Patternmakers Qualitative Research
139	Research and Knowledge Management	Contract Administration	3. Final Contracts	Making Music Work - Sustainable portfolio careers for Australian musicians
140	Research and Knowledge Management	Contract Administration	3. Final Contracts	Economic and cultural value of live music exports
141	Research and Knowledge Management	Contract Administration	3. Final Contracts	National Database of Remote First Nations Artists
142	Research and Knowledge Management	Contract Administration	3. Final Contracts	Community Music Radio - ARC
143	Research and Knowledge Management	Contract Administration	3. Final Contracts	Audience Outlook Monitor 2022
144	Research and Knowledge Management	Contract Administration	3. Final Contracts	Vivid - what the arts did next
145	Research and Knowledge Management	External Working Groups	ANZSCO Review	
146	Research and Knowledge Management	Partnerships	National Taskforce for Creative Recovery	
147	Risk and Compliance Management	Risk Management	Risk Appetite Statement	

ID	Section	Folder		
148	Risk and Compliance Management	Risk Management	Risk Management Framework	
149	Risk and Compliance Management	Risk Management	Risk Management Policy	
150	Risk and Compliance Management	Risk Management	ARC Risk Updates	
151	Strategy and Planning	Strategic Planning Working Documents	XXX	
152	Venice Biennale 2024 - Administration & Project Governance	Contract Administration	3 Final Contracts	Exhibition Graphic Designer
153	Venice Biennale 2024 - Administration & Project Governance	Contract Administration	3 Final Contracts	Public Relations
154	Venice Biennale 2024 - Administration & Project Governance	Contract Administration	3 Final Contracts	Exhibition Educator
155	Venice Biennale 2024 - Communications and Marketing	Project Assets	General Project Photography	XXX Comic Paintings_Commercial Gallery
156	Venice Biennale 2024 External - Artistic Team	Publication and Collateral	2 Public Programs	